Throughout 2018, we continued to join efforts with our long-term partners, now 16 in 11 countries and to work with a growing number of supporters here in the US. Together, we strive to accompany others, especially individuals and families in dire situations, to live with dignity.

We at AVSI-USA desire to keep this goal ever in sight as we perform our day-to-day tasks. Each year is also marked by field visits to our partners abroad, and by participation in various events that bring our colleagues to cities in the US. These moments strengthen relationships and give a human dimension to our work.

In January, we were among the sponsors of the annual New York Encounter where we saw many of you, donors and supporters. That 3-day event also afforded the opportunity for others to learn more about AVSI-USA, our network, programs and campaigns, while providing many positive and inspiring encounters, including a conference with Rose Busingye, founder of our partner Meeting Point International.

In 2018, AVSI-USA staff visited Lebanon, Uganda, Kenya, Rwanda, Haiti and Ivory Coast. In April, we were joined by members of our Board of Directors on our first “Come and See” visit to our partner, Crecemos, in Oaxaca, Mexico, and we returned in October for their 25th Anniversary celebration!

Not only do our partners seek to respond to some basic needs of people affected by poverty, conflict, and marginalization, but they offer the whole society, by way of example, a method for addressing the crucial and burning issues of life—work, education of our children and youth, belonging and community life.

Thank you for being part of this adventure that educates.

Ezio Castelli
President
Jackie Aldrette
Managing Director
AVSI-USA STAFF AROUND THE WORLD

Ezio Castelli on a field visit to AVSI's activities in the Syrian refugee camp of Marjayoun, South Lebanon

Marie L’Hermine visiting schools in Haiti and Ivory Coast

Jackie Aldrette visiting projects in the slums of Nairobi, Kenya

Barbara Gagliotti and Roberta Alves with children supported by Crecemos in Oaxaca, Mexico
**VISION, MISSION, METHOD**

AVSI-USA is a non-profit organization created in 2000 to work with individuals and communities in developing countries to restore dignity and build resilience in the face of poverty and marginalization.

AVSI-USA is a member of the AVSI Foundation, a network of 36 organizations worldwide which share the same vision and method. Created in 1972, AVSI Foundation carries out development cooperation and humanitarian projects throughout the world.

**Vision**
AVSI-USA works for a world where the person, aware of her value and dignity, is the protagonist of her own integral development and that of her community, even in crisis and emergency contexts.

**Mission**
AVSI-USA works with individuals, communities, partners and donors to restore dignity and build resilience in the face of poverty and marginalization. AVSI-USA sustains long-term partnerships with local organizations, jointly designing projects, raising funds and implementing activities in the areas of education, early childhood and youth development, economic livelihoods, health and nutrition. AVSI-USA connects people across borders, creating opportunities for solidarity and friendship.

**Method**
1. To start from the value of the person who is never defined by circumstances in which she lives or by social categories
2. To consider the person always in her family and community context, seeking out and valuing local resources as a starting point
3. To accompany and let ourselves be accompanied, recognizing that we all share the same human experience
4. To involve all stakeholders, facilitating active participation of beneficiaries, service providers, partners, donors and the private sector
5. To learn from experience and capitalize on lessons learned

**AVSI-USA direct beneficiaries**
350,000

**AVSI-USA countries**
15

**AVSI-USA local partners**
16
- educational and healthcare institutions and NGOs

**Projects funded by U.S. Gov**
13

**AVSI Foundation total revenue**
68,097,472
- 26% private funds
- 74% public funds

**AVSI Foundation staff**
1,733

**Education for Children & Youth in Kenya**
by Andrea Signori
AVSI FOUNDATION GLOBAL PRESENCE

32 countries

199 projects

WHERE AVSI-USA WORKS

AVSI-USA Long-term Partners

- Brazil: CREN
- Ecuador: AVSI Ecuador
- Haiti: AVSI Haiti
- Kazakhstan: MASP
- Kenya: Cardinal Otunga High School
- Lebanon: AVSI Lebanon
- Mexico: Crecemos
- Rwanda: AVSI Rwanda
- Syria: The Italian and French Hospitals in Damascus and St. Louis Hospital in Aleppo
- Uganda: Luigi Giussani Institute of Higher Education
- Ukraine: Emmaus

US Government Projects

- Global: Local Systems Practice - USAID
- Haiti: Child Labor Prevention - USDOL
- Iraq: Virtuous Production Cycle to Relaunch a City and its Economic Fabric for IDPs and Returnees to the Nineveh Plain - USDOS-PRM
- Ivory Coast: School Feeding and Literacy - USDA
- Kenya: Reaching Priority Populations with HIV - CDC
- Mozambique: Refuge Education, Dadaab - USIDOS-PRM
- Rwanda: Empowering Women, Promoting Change - US Embassy
- South Sudan: Twiyubake - USAID
- Uganda: WAPSS - USDOS
- South Sudan: SCORE - USAID
- FARE - USAID
- Graduating to Resilience - USAID
OUR PROJECTS

The projects shown on the following pages are examples of AVSI’s activities, which contribute to the UN’s Agenda 2030 Sustainable Development Goals and fall into the following sectors:

- Agriculture, food security and nutrition
- Climate change, energy and environment
- Sustainable cities and resilient communities
- Healthcare
- Professional training, human capital and work creation
- Education and child protection
- Human rights and democracy
- Migration and integration
- Humanitarian aid

Women’s Empowerment & Health in the Democratic Republic of the Congo by Alessandro Grassani (above) and Marco Gualazzini (below)
AVSI AND THE UNITED STATES GOVERNMENT

For the past 20 years, AVSI Foundation has worked with the U.S. Government, developing innovative, person-centered programs that have had long-lasting impact on communities. Our dedicated staff brings depth of local knowledge and understanding that results in context specific programming and effective engagement of local actors and resources.

To U.S. Government and other partners, AVSI provides
1) on the ground, local knowledge;
2) capacity and flexibility to partner in different ways; and
3) a strong commitment to the people and, therefore, to quality in everything we do.

AVSI-USA supports AVSI Foundation in the management of its portfolio of U.S. Government programs including relationships with the funding agencies and partner organizations. The Projects highlighted here are the current initiatives implemented by AVSI Foundation and partners with technical, managerial, and research support provided by AVSI-USA.

Uganda, Kampala and Wakiso
Family Resilience (FARE)

Period 2015-2018
Donor U.S. Agency for International Development (USAID); under ASPIRES project led by FHI360
Partners Retrak and COWA
Activities FARE identifies and supports families and children while working to help strengthen communities and to accompany them through the reintegration process. FARE reaches out to separated children living on the streets or in child care institutions and helps them return home. The project also works with their families to build resilience and social support networks. Families that are at-risk of child-family separation were identified at the community level and received parenting and life skills training, psycho-social support, and referrals for additional services as needed. Economic strengthening activities were also made available including apprenticeships and vocational training for youth, savings groups and training for marketable skills for adults. FARE contributes to the evidence base of how best to keep families, strained by poverty, together and resilient.

Women’s Empowerment, Health & Sports in Uganda
by Mattia Marzorati
A special focus on women.

**Beneficiaries**

- 9,124 direct and indirect beneficiaries, including local authorities with their own way using what already exists.
- Activities: Track conflict to better allow empowered community members to mediate it in their response with SGBV response. WAPSS uses innovative methods to identify and respond with SGBV response. WAPSS uses innovative methods to identify and respond with SGBV response.

**Activities**

- Supporting social cohesion: a newly formed sector association brings together the farmers and will manage a profit-sharing fund to finance other businesses and public works. It also aids social cohesion.
- Women as Agents of Peace in South Sudan

**Activities**

- Empowering local women and the WWA to participate more actively in local peacebuilding institutions and processes. It also seeks to improve identification, reporting, and response to incidents of Sexual and Gender Based Violence (SGBV) at the local and county levels. All activities are founded on mainstreaming female empowerment and mainstreaming SGBV identification, reporting, and response, including providing improvements to the SGBV referral system and linking peace response with SGBV response. WAPSS uses innovative methods to identify and track conflict to better allow empowered community members to mediate it in their own way using what already exists.
- Beneficiaries: 1,24 direct and indirect beneficiaries, including local authorities with a special focus on women.

**Kenya, Dadaab**

**Refugee Education**

**Activities**

- Refugee Education is a multi-year education project for Somali refugees in Dadaab refugee camp. The goal is to increase the self-reliance of refugees and preparedness for voluntary repatriation through strategic education enhancement activities. These activities fall under adult education, key resource teacher professional development, female early childhood development, teacher training, work employment training and scouting activities for refugees and the host community. Through this project, AVSI is improving the quality of education delivered in the camps and in the host community, and expanding opportunities for youth leadership and positive development through scouting for both boys and girls.
- Beneficiaries: 3,530 direct beneficiaries and 109,692 indirect, Somali refugees and host community in 2018.

**Uganda, Kamwenge District**

**Graduating to Resilience**

**Activities**

- The AVSI consortium aims to improve the food security and nutrition status of the household, enhance household economic status, and increase the resiliency of the community. Half of the households will be from the host community, and the other half will be from the refugee community. Using a woman plus household approach and targeting chronically food insecure households with the capacity to engage in productive activities, the AVSI Graduating to Resilience Activity will methodically build confidence, increase capabilities, and change the behavior of women and household members in such a way as to improve nutrition, food security, accumulation of assets and income. The Activity also includes actions to mitigate the effects of climate change and to adapt to those conditions like sustainable and conservative agricultural activities which promote responsible water consumption.
- Beneficiaries: 13,200 households; 26,000 other individuals participating 75% women and youth, 50/50 Ugandan and refugee.

**Iraq, Nineveh Plains, Qaraqosh**

**A Virtuous Production Cycle to Relaunch a City and its Economic Fabric for Internally Displaced Populations and Returnees to the Nineveh Plain**

**Activities**

- To re-start productive activity in the Nineveh Plain destroyed during the ISIS occupation (2014-2016), the project supports 101 family-run small and medium-sized farms and agribusinesses by carrying out restructuring work, providing machinery, materials, livestock and veterinary services and organizing technical training, financial literacy, business development and life skills courses. The project also aids social cohesion: a newly formed sector association brings together the farmers and will manage a profit-sharing fund to finance other businesses and public works. It also includes the creation of two public gardens and supports the Women’s Production Association of Qaraqosh (WPAG). Beneficiaries: 3,262 direct beneficiaries: 101 farming and animal-breeding families totaling 1,212 people; 50 women of the Women’s Production Association of Qaraqosh, 2,000 inhabitants of Qaraqosh who can use the gardens.
Haiti, North Province

**Child Labor Prevention: Let’s Work for Our Rights**

**Period** 2016-2019  
**Donor** U.S. Department of Labor (USDOL)  
**Partners** CRS leads a consortium with AVSI, JURIMEDIA, CLES, Haiti Survie and Jesuit Service to Migrants  
**Activities** Child Labor Prevention is seeking to reduce child labor, improve labor rights, and enhance working conditions in agriculture, through a comprehensive set of interventions that engage government, civil society, and the private sector in the protection of children and workers. The project helps households whose children are engaged in or at-risk of child labor and hazardous working conditions to attain sustainable livelihoods in order to have children return to school. The project uses different types of interventions, including providing information about project services and labor rights, legal assistance for documentation, improved livelihood opportunities and savings groups, enterprise and employment services, and referrals and assistance to attend formal and non-formal education for youth and children.  
**Beneficiaries** 7,500 households and 10,000 children and youth.

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Ivory Coast, Regions of Cavally, Bafing, Bagoue, Poro, Tchologo, Bounkani and Gontougo

**Integrated School Feeding and Literacy Program**

**Period** 2016-2020  
**Donor** U.S. Department of Agriculture (USDA), McGovern-Dole International Food for Education and Child Nutrition Program  
**Partner** World Food Programme (WFP, lead)  
**Activities** Integrated School Feeding and Literacy Program is a two-part program, addressing school feeding and literacy in 613 primary schools in Ivory Coast. AVSI’s goal is to improve the quality of education received by children through an integrated set of literacy promotion activities, in parallel with WFP’s school feeding activities. Together with the Ministry of Education (MENET), AVSI is reviewing existing curricula, supporting the revision process currently underway and coordinating a collaborative effort to bring together pedagogical resources for reading instruction. AVSI also carried out a reading assessment of students in project schools, and supports the MENET in training teachers in the reading curriculum, while also mobilizing the involvement of the whole community.  
**Beneficiaries** 125,000 students in 613 schools.
Partner Luigi Giussani Institute for Higher Education

Activities LGIHE has made great strides in increasing quality education in Uganda by focusing on teacher motivation and critical thinking skills. In 2018, LGIHE strengthened collaboration with the Ministry of Education and in particular with the Uganda National Testing Board (UNEB) to foster higher order thinking in schools. Working with UNEB, LGIHE conducted an in-depth study of the Uganda Certificate of Education to assess the level higher order thinking required for Math, English, Biology, Chemistry and Physics National Examinations. Armed with this information, teachers will be able to utilize teaching methods and assessment approaches that intensify critical thinking ability in teachers and learners.

Results In 2018, 35 school leaders are working toward a Certificate of School Leadership and 150 teachers completed trainings on education and critical thinking.
**Quito, Ecuador**

**Educational and Social Reintegration of Persons Deprived of Liberty**

**Partner** AVSI Ecuador

**Activities** The Social Rehabilitation System in Ecuador strives for the complete rehabilitation and societal reintegration of persons convicted of criminal activity. AVSI Ecuador, together with Cisco Networking Academy and the National Service of Integral Attention to Adult Persons Deprived of Liberty and Juvenile Offenders, is working to achieve that goal in the Regional Prison of Cotopaxi. Toward that end, persons deprived of liberty are trained in IT technologies; some have also become teachers who can train others thus making the project sustainable over time. In addition, a videoconference center was created, so that people deprived of liberty can speak via video call with their relatives and friends, thus promoting family reintegration. Subsequent phases of the project include expanding the model throughout the country.

**Results** In 2018, 90 persons deprived of liberty earned certificates in IT technologies in the Cotopaxi facility and the in-house multiservice technology center was established and equipped.

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**Oaxaca, Mexico**

**Crecemos**

**Partner** Crecemos

**Activities** Nutrition and good dietary habits are at the center of activities at Crecemos, a community-based organization that integrates academic, nutrition and social programs for children and their families in marginalized communities of Oaxaca, Mexico. Children receive more than homework help and a hot meal; they participate in regular health check-ups and intensive nutritional/hygiene education. Healthy habits are brought home through the significant number of volunteer moms who participate in programs.

**Results** In 2018, Crecemos celebrated 25 years of bringing integrated activities including exercise, sports, music, dance and a mobile library that provide books and learning opportunities to over 1,600 families each year.

---

**Quito, Ecuador**

**Youth for Peace**

**Partner** Fundación Sembrar

**Activities** Violence is a way of life in the impoverished neighborhoods of Pisulli-LaRoldos on the periphery of Quito. Drug abuse, delinquent behavior, hostility in schools and gender violence are widespread. Fundación Sembrar offers youth another way by promoting a culture of peace and positive participation in community life through youth leadership training and alternative activities.

**Results** In 2018, the Youth for Peace program mentored 200 young people to positively face problems through participation in cultural and career-orientation workshops; formed 54 youth leaders as community peace promoters, raised awareness on violence prevention in school communities for 332 participants, and facilitated vacation camps for 519 children promoting the constructive use of free time for violence prevention.
EMERGENCY RESPONSE

Refugees and Migrants around the world continue to be front and center of AVSI’s global fundraising efforts, with all donations channeled to direct assistance in countries of origin, transit and integration. In 2018, AVSI-USA supported two projects in the Middle East: Operation Open Hospitals in Syria, and rebuilding of a kindergarten in Qaraqosh, Iraq. While the first project aims to strengthen three private nonprofit hospitals in order to provide free medical care to the poorest, the second project’s goal was to rebuild a kindergarten destroyed by ISIS and support more than 500 children and their families resettling back home.

Iraq
“Baby Jesus House” Kindergarten

Partner The Congregation of the Dominican Sisters of St. Catherine of Siena.
Activities Refurbishment and procurement of equipment; logistic and financial contributions to the Dominican Sisters to manage the kindergarten and offer accompaniment and support to parents and families; refreshment, school supplies, teacher salaries, consumables, teacher training, and running costs (electricity, water, etc).
Beneficiaries: 530 children and their families.

Syria
Operation Open Hospitals

Partners The Italian Hospital and the French Hospital in Damascus and the Saint Louis Hospital in Aleppo.
Activities
• Establish a fully functioning social office in each hospital to certify the poverty status of those asking for treatment, and to serve as a hub for referral and psychosocial support.
• Provide important financial resources to each hospital to cover the costs of the additional personnel and the services provided free of charge to poor patients.
• Upgrade medical equipment, security conditions and information and management systems of each hospital as needed.
• Train, as needed, the hospitals’ medical and administrative staff.
Beneficiaries As of December 31st, 2018, the total number of patients accepted and treated free of charge in the three hospitals was 15,204.

<table>
<thead>
<tr>
<th></th>
<th>2018 REFUGEES AND MIGRANTS</th>
<th>2017 REFUGEES AND MIGRANTS</th>
</tr>
</thead>
<tbody>
<tr>
<td>Individual Donations</td>
<td>$14,680</td>
<td>$17,810</td>
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<tr>
<td>Foundation Support</td>
<td>$30,000</td>
<td>$3,500</td>
</tr>
<tr>
<td>Grand Total</td>
<td>$44,680</td>
<td>$21,310</td>
</tr>
</tbody>
</table>

2018 Refugees and Migrants

2017 Refugees and Migrants

Foundation Support

Individual Donations

Grand Total

$17,810

$3,500

$44,680

$21,310

Operation Open Hospitals in Syria
by Aldo Gianfrate
### 2018 AVSI-USA Financial Statements

#### Revenue and Support

<table>
<thead>
<tr>
<th></th>
<th>2018</th>
<th>2017</th>
</tr>
</thead>
<tbody>
<tr>
<td>Contributions &amp; Grants</td>
<td>513,042</td>
<td>686,099</td>
</tr>
<tr>
<td>Grants Receivable</td>
<td>251,002</td>
<td>473,630</td>
</tr>
<tr>
<td>Program Service Revenue</td>
<td>85,719</td>
<td>66,101</td>
</tr>
<tr>
<td>Interest Income</td>
<td>1,301</td>
<td>84</td>
</tr>
<tr>
<td>Other Income</td>
<td>64</td>
<td>2,904</td>
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<tr>
<td><strong>TOTAL REVENUE</strong></td>
<td><strong>851,128</strong></td>
<td><strong>1,228,727</strong></td>
</tr>
</tbody>
</table>

#### Expenses

<table>
<thead>
<tr>
<th></th>
<th>2018</th>
<th>2017</th>
</tr>
</thead>
<tbody>
<tr>
<td>Overseas Programs</td>
<td></td>
<td></td>
</tr>
<tr>
<td>- Grants</td>
<td>592,493</td>
<td>427,433</td>
</tr>
<tr>
<td>- Technical assistance</td>
<td>393,066</td>
<td>282,654</td>
</tr>
<tr>
<td>Fundraising</td>
<td>18,397</td>
<td>7,671</td>
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<tr>
<td>Management &amp; General</td>
<td>69,125</td>
<td>58,660</td>
</tr>
<tr>
<td><strong>TOTAL EXPENSES</strong></td>
<td><strong>1,073,081</strong></td>
<td><strong>776,418</strong></td>
</tr>
<tr>
<td>Change in Net Assets</td>
<td>(221,953)</td>
<td>452,309</td>
</tr>
<tr>
<td>Net Assets, Beginning of</td>
<td>746,802</td>
<td>294,493</td>
</tr>
<tr>
<td><strong>Net Assets, End of</strong></td>
<td><strong>524,849</strong></td>
<td><strong>746,802</strong></td>
</tr>
</tbody>
</table>

### AVSI-USA contribution to the success of the AVSI Foundation

In 2018, AVSI-USA obtained $592,493 in grant funding for AVSI network members in 13 countries.

In addition, AVSI-USA leveraged support from the U.S. Government and international institutions for AVSI Foundation which amounted to $10,766,949, or 14% of AVSI Foundation’s consolidated revenue of $77,971,601 in 2018.
Thanks

Government & Multilateral
U.S. Agency for International Development
U.S. Department of Agriculture
U.S. Department of Labor
U.S. Department of State
United Nations World Food Program

Foundations & Corporations
Catholic Health Association
Cisco Networking Academy Fund
PayPal Giving Fund
Raskob Foundation
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Silicon Valley Community Foundation
The W. O’Neil Foundation
UNFCU Foundation
Wellspring Philanthropic Fund

Matching Gifts
Agilent Technology
AmazonSmile
Benevity Causes
Network for Good
Oracle Corporate Matching Funds
YourCause Corporate Giving

Others
Brookewood School-Kensington, MD
Combined Federal Campaign
Holy Redeemer Catholic Church-Kensington, MD
University of Notre Dame
World Bank Community Connections Campaign

Families and Individuals
Andrea Allais
Robert & Jose-Henrique Alves
Nicholas & Laura Amisone
Gianpiero & Victoria Anelli
Maria Ariano
Sotero Arizu
Anna Aspesi
Ann Augustyn
Elisabeth Bariani
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Timothy Smith
Grainne & Tom Tobin
Fabio Tresoldi
Brandon & Claire Vaidyanathan
Simonetta & Joseph Wiener
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